The past several years have brought exciting progress to the UNT Health Science Center as we continue to create solutions for healthier communities through leadership in the health sciences.

We have just passed the midpoint of an ambitious yet clearly articulated five-year strategic plan rich with specific metrics and defined accountability. We are pleased to be launching the new College of Pharmacy, which received legislative approval in 2011. We expect to welcome our first pharmacy students in 2013.

As we continually recalibrate to a challenging external environment, we remain dedicated to our 41-year history of teaching, discovery, caring and serving.

We’ve continued to experience rapid growth. Our enrollment has continued its strong upward trend. We have expanded our campus to manage the growing needs of a diverse student body, faculty and staff. We’re using advanced technology to strengthen our teaching and research capabilities. We have expanded and added programs and the people to support them.

At the same time, we remain committed to the importance of primary care delivery, and have built our patient care network to bring much-needed physician services to the people of North Texas. We’ve reached out even more to partner with others in our community. We’ve done all this while reducing our administrative overhead.

Our community has discovered that the UNT Health Science Center is a financially sound, valued contributor of more than $600 million to our regional economy.

Beyond North Texas, we provide DNA and human identification services and training internationally through our truly world-renowned Institute of Applied Genetics. We also have the world-class Health Institutes of Texas focusing on aging and Alzheimer’s, primary care and prevention, as well as serving other health needs.

Our goal remains to become nationally recognized as a top-10 health science center. We are dedicated to remaining competitive, improving operational excellence and delivering increased value and quality to students, patients, faculty, staff and the citizens of Texas. That is our firm commitment.

Scott B. Ransom, DO, MBA, MPH, President
Education

At the end of fiscal year 2011, our campus was home to 1,760 students, 400 faculty, 1,353 staff, an alumni body 5,499-strong and four distinct yet interwoven schools:

• The Texas College of Osteopathic Medicine (TCOM) remains among the top 20 primary care medical schools in the nation and the very best in Texas as designated by *U.S. News & World Report*. Family Medicine ranks 11th nationally; we rank 15th in Geriatric Medicine; and we rank 22nd in Rural Medicine.
• Our students have consistently scored among the highest in the nation on all levels of the osteopathic profession’s licensing exams.
• *Hispanic Business* magazine has called TCOM one of the “Top 20 Medical Schools for Hispanics” for four of the past five years.
• Our Graduate School of Biomedical Sciences is a regional leader in training PhD and MS biomedical students, and is a leader among Texas health science centers in percentage of enrolled minority students.
• The School of Public Health – one of only 48 in North America accredited by the Council on Education for Public Health – leads the nation in student diversity and boasts degrees in MPH, MHA, DrPH and our new PhD program.
• Our newest school, the School of Health Professions, houses our Physician Assistant Studies Program, among the top 50 in the nation since 2003, 38th in 2011, according to *U.S. News & World Report*, and our new Physical Therapy Program.
• We will soon open a fifth school. The Texas Legislature approved the new College of Pharmacy, expected to open at the UNT Health Science Center in 2013.

Collectively we offer 10 graduate degree programs. Minority students represent 17 percent of our enrollment.
Research

Our faculty continues to make the discoveries that lead to improved treatments, therapies and interventions, working to move those discoveries from the theoretical to the practical – “from bench to bedside” – as quickly as possible.

Research awards reached more than $37.3 million in 2011. Since 2005, our research award funding has increased by more than 85 percent.

Our scientists receive funding from a variety of sources. In 2010, approximately 80 percent of their research awards were from the federal government. The majority of that federal support was from the National Institutes of Health (NIH), considered the gold standard when judging quality of biomedical research. Our growth in research funding from the NIH dramatically exceeds the overall national average. Last year alone, faculty submitted grant proposals totaling more than $213 million.

Our nine research centers and institutes form the Health Institutes of Texas, which promotes inter-professional and collaborative research to tackle the most formidable health issues we face. Our areas of strength are primary care and prevention, aging and Alzheimer’s disease and applied genetics.
Patient Care

UNT Health is one of the largest multi-specialty physician groups in Tarrant County, with more than 230 providers. Our physicians see approximately 600,000 patients annually in our 35 clinical locations across the county.

To improve the quality of care for our patients, we have developed processes to standardize treatment of specific diseases to support optimal outcomes. In addition, we have fully implemented an electronic medical record system at all clinical locations.

To better serve the patients of our growing area, we partner with other health providers in the market. Many of our locations are collaborative efforts with the JPS Health Network, whereby UNT Health provides physician services. In addition, we have recently added several clinical sites including a women’s center and musculoskeletal center at Texas Health Harris Methodist Hospital Fort Worth and a multi-specialty site in the Alliance corridor in north Fort Worth.

*Texas Monthly* and *Fort Worth, Texas* magazines ranked more than two dozen UNT Health physicians as “Texas Super Doctors” and/or “Top Docs.”
Community

The work we do on campus is vitally important, but we’re more than the buildings at the top of the Cultural District hill. We’re actively involved in the life of our North Texas community.

- We serve the Cowtown Marathon as the founding sponsor.
- We co-founded the Fort Worth Hispanic Wellness Fair.
- Our various educational outreach programs at the Fort Worth ISD and elsewhere mentor students of all ages in health and science careers.
- TCOM students provide monthly free health screenings for homeless people at the Presbyterian Night Shelter and the Day Resource Center in Fort Worth.
- The UNT Health Science Center has been designated a Military Friendly School by *G.I. Jobs* magazine for 2012, a distinction we’ve carried for the last several years.
- We have formed volunteer, community-driven civic councils to solicit input and participation from the broader community. The current councils align with our three centers of excellence: aging and Alzheimer’s; applied genetics; and primary care and prevention. The councils serve as sounding boards and public policy advocates for the work we are doing.
- Our public/private partnership with the City of Fort Worth and Tech Fort Worth catalyzes efforts by Texas entrepreneurs and our own researchers to bring research discoveries to commercial reality. Our scientists are involved with numerous industrial collaborations on research projects aimed at bringing new technologies to the clinic.
Growth

To accommodate the growth of students, patients, faculty and staff, we finalized our Master Facilities Plan in 2007 with a goal of preparing the UNT Health Science Center for the next 20 years. We spent the last several years taking the first step in that plan, constructing our new Medical Education and Training Building.

The 112,795-square-foot MET, dedicated in summer 2011, provides classroom and training space for the Texas College of Osteopathic Medicine, the Physician Assistant Studies program and the new Physical Therapy program. It has earned a LEED gold rating for energy efficiency, the first building in the UNT System to garner this designation.


<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>% Change</th>
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<tbody>
<tr>
<td>Total revenues</td>
<td>$112,820,654</td>
<td>$160,584,579</td>
<td>$176,840,924</td>
<td>$196,657,092</td>
<td>$207,204,819</td>
<td>$214,243,689</td>
<td>$229,244,867</td>
<td>103%</td>
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<td>Enrolled students - headcount*</td>
<td>1,049</td>
<td>1,129</td>
<td>1,153</td>
<td>1,225</td>
<td>1,395</td>
<td>1,579</td>
<td>1,760</td>
<td>68%</td>
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<tr>
<td>- TCOM*</td>
<td>520</td>
<td>555</td>
<td>593</td>
<td>630</td>
<td>685</td>
<td>728</td>
<td>800</td>
<td>54%</td>
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<tr>
<td>- GSBS*</td>
<td>219</td>
<td>246</td>
<td>243</td>
<td>252</td>
<td>285</td>
<td>353</td>
<td>371</td>
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<tr>
<td>- SPH*</td>
<td>226</td>
<td>239</td>
<td>221</td>
<td>234</td>
<td>291</td>
<td>299</td>
<td>318</td>
<td>41%</td>
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<tr>
<td>- SHP*</td>
<td>84</td>
<td>89</td>
<td>96</td>
<td>109</td>
<td>134</td>
<td>199</td>
<td>271</td>
<td>223%</td>
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<td>Extramural research award funding</td>
<td>$20,009,762</td>
<td>$26,311,243</td>
<td>$25,489,212</td>
<td>$30,194,413</td>
<td>$33,485,613</td>
<td>$41,693,528</td>
<td>$37,311,336</td>
<td>86%</td>
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<td>Grant applications submitted</td>
<td>$132,555,046</td>
<td>$157,342,643</td>
<td>$156,307,858</td>
<td>$190,506,597</td>
<td>$248,161,957</td>
<td>$224,931,147</td>
<td>$213,674,700</td>
<td>61%</td>
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<tr>
<td>Patient encounters</td>
<td>153,552</td>
<td>362,281</td>
<td>502,487</td>
<td>516,951</td>
<td>588,073</td>
<td>588,574</td>
<td>581,893</td>
<td>279%</td>
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<td>Administration cost as a % of total expenditures</td>
<td>11.83%</td>
<td>9.35%</td>
<td>10.83%</td>
<td>10.6%</td>
<td>8.79%</td>
<td>7.72%</td>
<td>7.58%</td>
<td>-36%</td>
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<td>Administration compensation as a % of total revenue</td>
<td>3.54%</td>
<td>3.16%</td>
<td>3.39%</td>
<td>3.14%</td>
<td>2.90%</td>
<td>3.01%</td>
<td>2.75%</td>
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<td>Alumni number of donors</td>
<td>112</td>
<td>9</td>
<td>240</td>
<td>569</td>
<td>759</td>
<td>845</td>
<td>955</td>
<td>753%</td>
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<td>Employee number of donors</td>
<td>654</td>
<td>208</td>
<td>777</td>
<td>828</td>
<td>1,051</td>
<td>1,052</td>
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<td>Total amount of gifts and pledges</td>
<td>$967,760</td>
<td>$2,641,540</td>
<td>$5,012,778</td>
<td>$6,030,100</td>
<td>$8,093,330</td>
<td>$30,358,320</td>
<td>$7,815,347</td>
<td>707%</td>
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</table>

*For enrollment totals, the value represented is for Fall Semester of the year listed, not the Fiscal Year
Growing a Healthier Texas Community

The challenges of creating solutions for healthier communities are enormous. But we are veterans at transforming these challenges into growth opportunities. Most important, we are dedicated over the long term to improved community health through high standards of primary care and our many health initiatives.

We are well-positioned for continued success. Our record demonstrates that we know how to manage through challenges. Our plan going forward will move us into a brighter, healthier future. That is our commitment to students, faculty, staff, patients, alumni and our community.

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